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About Glamox

Glamox Group is a leading lighting company. We provide quality energy-efficient lighting solutions for professional buildings in Europe and to the world's marine, offshore and wind markets.

Headquartered in Oslo, Norway, Glamox AS is privately owned by Triton through GLX Holding AS and Fondsavanse. We employ around 2,100 professionals, with sales and production in Europe, Asia, and North America. In 2023, our annual revenues were

The Glamox Group operates two segments - Professional Building Solutions division (PBS) and Marine, Offshore & Wind division (MOW). Each of the two segments are served by our Sourcing, Production & Logistics division (SPL), which operates factories and plays a central role in the procurement of components and delivery of finished goods.

Vision

Creating light for a better life

Our mission

We provide sustainable lighting solutions that improve the performance and well-being of people.

Our values

/ Competent

We are on top of developments in our industry and translate this into value for our customers.

Committed
We take pride in keeping what we promise with a winning team spirit.

Connected We work closely with each customer to understand and meet their needs, and join forces with colleagues to bring out the full potential of Glamox.

We treat everyone with respect, hold ourselves to high ethical standards and provide solutions that benefit society and the environment.



3. This is Glamox glamox.com

Highlights Q1 2024

- Robust demand for building retrofit projects
- Global growth in offshore wind including a contract for the largest offshore wind farm in the US
- Solid cash generation with cash flow from operating activities in line with last year

Key figures

| NOKm | | Q1 2024 | Q1 2023 | Change | FY 2023 |
|--|------|---------|---------|----------|---------|
| FINANCIALS | | | | | |
| Total revenue and other operating income | MNOK | 1,056 | 1,042 | 1.3% | 4,266 |
| Order intake ¹ | MNOK | 1,096 | 1,094 | 0.2% | 4,315 |
| Adjusted EBITDA¹ | MNOK | 146 | 170 | (14.2%) | 621 |
| Adjusted EBITA¹ | MNOK | 114 | 139 | (18.1%) | 490 |
| Adjusted EBIT ¹ | MNOK | 81 | 105 | (22.5%) | 354 |
| CASH FLOW | | | | | |
| Net cash flow from operating activities | MNOK | 22 | 25 | (3) | 613 |
| MARGINS & RATIOS | | | | | |
| Adjusted EBITDA margin ¹ | % | 13.8 % | 16.3% | (2.5) pp | 14.6% |
| Adjusted EBITA margin ¹ | % | 10.8 % | 13.4% | (2.6) pp | 11.5% |
| Order stock ¹ | MNOK | 1,397 | 1,339 | 4.3% | 1,342 |
| Leverage ¹ | Х | 3.9 | 4.1 | (0.2) | 3.6 |
| Equity ratio | % | 29.8% | 31.3% | (1.5) pp | 29.8% |
| | | | | | |

Revenue growth

∧ 1.3%

Increase in total revenue and other operating income

Order intake growth

△ 0.2%

Increase in order intake

Profitability

~ 10.8%

Adjusted EBITA margin



4. Quarterly Highlights glamox.com

CEO reflections:

Good demand for retrofits and significant investment to enhance operations

In the first quarter, we delivered a steady performance, marked by sales growth and investment in initiatives to improve operational performance and cost efficiencies.

Our first quarter revenue grew 1.3% to NOK 1,056 million (1,042) and our order intake ended at NOK 1,096 million (1,094), at the same level as in the comparison period. Adjusted EBITA decreased 18.1% to NOK 114 million (139). Compared to the first quarter last year, our top line was impacted by the timing of Easter which fell in the first quarter this year versus the second quarter last year. This timing effect also impacted adjusted EBITA along with general inflation affecting cost items. Actions are currently in place to support growth initiatives and operational improvements. We anticipate these and other cost-improvement measures will bear fruit in the latter half of the year.

Our largest division, Professional

Building Solutions (PBS), experienced sustained demand for its energyefficient lighting solutions, driven by building renovation and retrofit projects. The market for constructing new professional buildings remains challenging, but with notable geographical differences. Our Marine, Offshore & Wind (MOW) division saw healthy demand for lighting new vessels and retrofit projects, and our offshore wind business saw good growth globally. Together these diverse segments provide a stable foundation for our business model and growth strategy.

Continued progress in implementing Green Light Strategic Priorities

I am very pleased to see continued progress in implementing our Green Light Strategic Aspirations Plan. Its five pillars form a strategic framework to prioritise growth areas, enhance operations, and empower our employees to achieve sustainable, profitable growth.

Our aspiration to accelerate growth in our existing markets saw us compete successfully to retrofit buildings with our energy-efficient LED lighting, and increasingly through connected lights managed by our Light Management Systems. Driving this growth is the desire of businesses to reduce energy costs and EU directives that phase out fluorescent lighting. Innovating in the retrofit market, we launched LED kits, which allow customers, such as fish farmer Mowi, to reuse its existing luminaires by replacing just their light source, electronics, and optics. We also saw good growth in offshore wind, announcing a lighting contract for the largest offshore wind farm in the United States.

Our ability to innovate in humancentric lighting and sustainable lighting solutions was displayed in March at the Frankfurt Light and Building trade fair. Among our new offerings were luminaires featuring Tuneable Cyan Enhanced



5. CEO letter glamox.com

technology. This innovation in human-centric lighting improves the biological effect of light to energise people without increasing luminosity and glare. In addition, we accelerated our market penetration in light management systems with our Glamox Wireless system proving popular with installers as it is quick to implement and commission. At the same time, we saw increased sales of higher-value luminaires equipped with sensors.

Significant progress was also made in meeting our strategic goal for environmental excellence, simplification, and digitalisation. Most notable, was our 'fit for growth' initiatives to further optimise our organisational structure, plus a step-up in investments in plant automation and the launch of new digital systems and tools. This included a tool that uses AI to reduce significantly the time it takes to make field inspections and recommendations for retrofit projects.

Finally, supporting our efforts to grow our people, culture, and leadership, we launched our new Diversity, Equity, and Inclusion Policy and provided e-training for senior managers. We also marked International Women's Day with a special purple-coloured limited-edition version of our iconic Luxo L-1 desk lamp, with the sales proceeds going to CARE International, a leading humanitarian organisation.

· Ismas Ins

Astrid Simonsen Joos Group CEO



6. CEO letter glamox.com

Green Light Strategic Aspirations 2024 / Creating light for a better life



Accelerate growth in existing markets



Innovate market driven, human centric, sustainable lighting solutions



Accelerate market penetration within light systems



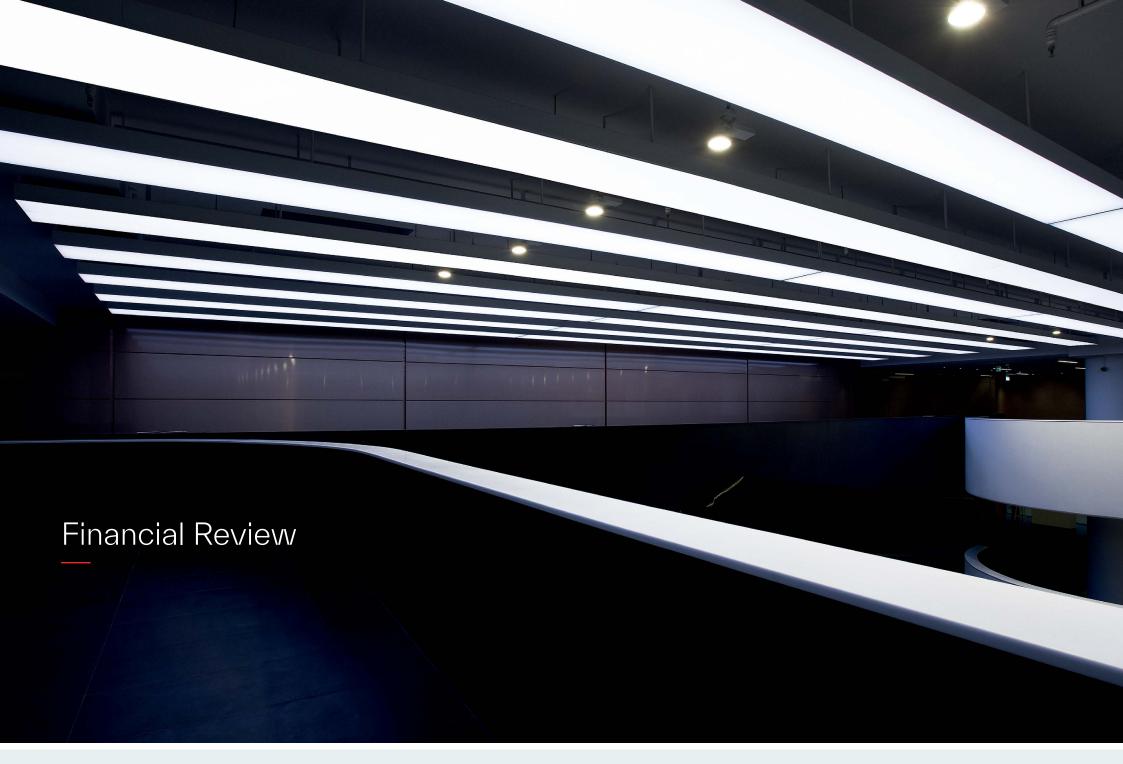
Environmental excellence, simplification and digitalisation across the value chain



Grow people, culture and leadership

- / We provide sustainable lighting solutions that improve the performance and well-being of people
- Glamox shall be the preferred project partner by offering a superior customer experience

7. Strategy glamox.com



Glamox Group

First Quarter

The Glamox Group's adjusted total revenue and other operating income came in at NOK 1,056 million (1,042), corresponding to an increase of 1.3% from Q1 2023. The timing discrepancy of Easter, where Easter was in the first quarter this year versus the second quarter last year, negatively affected the comparable figures for revenues and adjusted EBITA.

The order intake ended at NOK 1,096 million (1,094), at the same level as in the comparison period, driven by growth in MOW, mainly in the Navy and Offshore Energy sub-segments. PBS saw a decline, with Sweden and Finland being the primary sources of growth.

Estimated currency effects continued to have a gross impact on the Glamox Group's financial statements. During the quarter, we saw a more mixed development for the Norwegian Krone (NOK) than in previous quarters. But against the main

currencies, there was a weakening compared to the same period last year. Given that the Glamox Group has significant operations abroad, all main revenue and cost lines in the consolidated interim statement of profit and loss were affected by the currency effects. Revenue decreased 3.6% when adjusted for currency translation effects.

Total operating expenses amounted to NOK 981 million (950), an increase of 3.3%. Raw materials and consumables used amounted to NOK 469 million (480), a decrease of 2.2%, reflecting easing of the inflationary pressure experienced in recent quarters and enhanced emphasis on operational performance. Payroll and related costs amounted to NOK 347 million (322), an increase of 7.9%, partly impacted by salary related costs, and currency movements. We are presently implementing cost improvement measures outlined in our Fit for Growth programme, and it is anticipated that these measures will impact from the latter

half of the year and onwards.

Adjusted EBITA ended at NOK

114 million (139), a decrease of 18.1%. The adjusted EBITA margin was 10.8% (13.4%), a decrease of 2.6 percentage points. This was partly due to the timing discrepancy of Easter, and partly attributable to increased cost in order to support future growth initiatives and operational enhancements. Due to seasonal patterns, the adjusted EBITA margin rose by 0.7 percentage points compared to the previous quarter. Due to our balanced production footprint, the currency impact on adjusted EBITA remained limited.

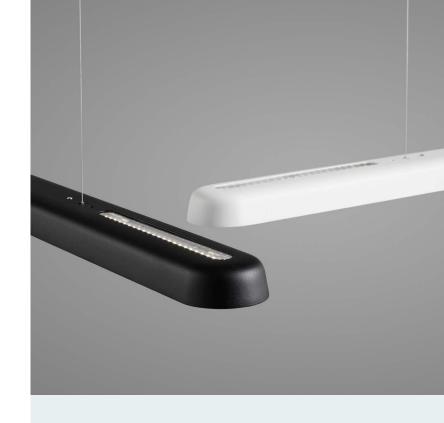
The loss for the period ended at NOK -14 million (profit 5). The quarter was negatively affected by special items of NOK 6 million (12), mainly related to the earlier mentioned initiatives supporting future growth and cost improvement projects. Net Financial items ended at NOK -69 million (-63), an increase of 8.9%, and mainly

related to increased interest expenses, partly offset by increased interest income. The income tax expense amounted to NOK 21 million (24). The effective tax rate was impacted by profit before tax in different tax jurisdictions, with certain loss-making jurisdictions not recognising deferred tax assets, and interest expenses in GLX Holding AS not being tax deductible.

Net cash flow from operating activities equalled NOK 22 million (25).

The implementation of a new financial steering model for the Group means that operating expenses will no longer be allocated to the two operating segments. As a result, future segment reporting will only include order intake and adjusted total revenue and other operating income. The change is subject to final completion of the new steering model.

| NOK million | Q1 2024 | Q1 2023 | Change | FY 2023 |
|--|---------|---------|----------|---------|
| Adjusted total revenue and other operating income ¹ | 1,056 | 1,042 | 1.3% | 4,261 |
| Order intake ¹ | 1,096 | 1,094 | 0.2% | 4,315 |
| Adjusted EBITA ¹ | 114 | 139 | (18.1%) | 490 |
| Adjusted EBITA margin ¹ | 10.8 % | 13.4% | (2.6) pp | 11.5% |
| Order stock ¹ | 1,397 | 1,339 | 4.3% | 1,342 |



Group adjusted EBITA margin (%)



Group adjusted EBITA (NOK million)



9. Financial review glamox.com

Professional Building Solutions

First Quarter

The adjusted total revenue and other operating income for Professional Building Solutions (PBS) increased by 0.6% to NOK 782 million (777). Revenue growth was generally stable with the Restriction of Hazardous Substances (RoHS) directive, which phases out fluorescent lighting across Europe, continuing to be a contributor for growth. The increase in revenue was mainly driven by the UK, Sweden, and Finland compared to the same period last year, and based on a strong demand for retrofit projects in these markets. Heightened focus on energy prices and EU investments to make buildings more energy efficient also supported market demand. The market for constructing new professional

buildings remains challenging, but with notable geographical differences. The order stock in PBS decreased by 4.5% to NOK 611 million (640).

PBS order intake decreased by 1.1% to NOK 760 million (769). The decrease was partly offset by strong demand for retrofit projects in Sweden and Finland.

| NOK million | Q1 2024 | Q1 2023 | Change | FY 2023 |
|--|---------|---------|--------|---------|
| Adjusted total revenue and other operating income ¹ | 782 | 777 | 0.6% | 3,171 |
| Order intake ¹ | 760 | 769 | (1.1%) | 3,148 |
| Order stock ¹ | 611 | 640 | (4.5%) | 623 |



PBS adjusted total revenue and other operating income (NOK million)



PBS Order intake (NOK million)



10. Financial review glamox.com

Marine, Offshore & Wind

First Quarter

The adjusted total revenue and other operating income for Marine, Offshore & Wind (MOW) increased by 3.4% to NOK 274 million (265). Revenue growth was impacted by the timing of project deliveries. The increase in revenue was mainly driven by the Commercial Marine and Navy sub-segments, while Offshore Wind is expected to generate further opportunities in both the short and long term.

Total order intake increased by 3.4% to NOK 336 million (325). Sales activity in the Navy and Offshore Energy sub-segments was strong and the main contributors to the order intake. The Offshore Wind sub-segment also experienced a positive development, securing several contracts globally. The order stock in MOW increased by 13.1% to NOK 785 million (694).

| NOK million | Q1 2024 | Q1 2023 | Change | FY 2023 |
|--|---------|---------|--------|---------|
| Adjusted total revenue and other operating income ¹ | 274 | 265 | 3.4% | 1,090 |
| Order intake ¹ | 336 | 325 | 3.4% | 1,167 |
| Order stock ¹ | 785 | 694 | 13.1% | 691 |



MOW adjusted total revenue and other operating income (NOK million)



MOW Order intake (NOK million)



11. Financial review glamox.com

Cash flow

First Quarter

Net cash flow from operating activities ended at NOK 22 million (25), a decrease of NOK 3 million. Compared to Q1 2023, there has been a release of the working capital element of inventory, positively impacted by lower levels due to strict inventory management and easing of supply chain disturbances and currency movements. Trade receivables affected by the timing effect of Easter into the quarter, with less days to collect compared to Q1 2023. Other operating changes and reduced taxes paid also contributed to the increase in operating cash flow, offset by reduced operating profit, trade payables and trade receivables. Other operating changes primarily related to a positive timing effect in the profile of public duties. The estimated currency impact on the

core working capital elements (inventory, trade receivables, and trade payables) in the cash flow statement was positively affected by NOK 15 million.

Net cash flow from investing activities equalled NOK -16 million (-16), and was related to investments in tangible fixed assets and intangible assets and payment of contingent considerations. Net cash flow from financing activities was NOK -96 million (-111). This includes interest expenses of NOK -90 million, dividend distribution of NOK -13 million to non-controlling interests, and lease payments including interest of NOK -19 million. Interest received was NOK 21 million. The bond refinancing fee of NOK 42 million was included in the cash flow from investing activities in Q1 2023.

The net change in cash and cash equivalents for the period was NOK -90 million (-102) with exchange rate effects of NOK 1 million (8), which decreased the cash balance to NOK 432 million from the end of Q4 2023 (521).

| NOK thousands | Q1 2024 | Q1 2023 | Change | FY 2023 |
|---|---------|----------|--------|----------|
| Net cash flow from operating activities | 22 341 | 24 925 | -2 583 | 612 860 |
| Net cash flow from investing activities | -16 243 | -15 633 | -610 | -51 781 |
| Net cash flow from financing activities | -95 954 | -111 191 | 15 237 | -396 374 |
| Net change in cash and cash equivalents | -89 856 | -101 899 | 12 043 | 164 705 |



12. Cash flow glamox.com

Significant risks and uncertainties

For information regarding the most significant risks and uncertainty factors, please read the description in the 2023 annual report. The Glamox Group is exposed to risks and uncertainty factors that may affect some or all group activities. The company is exposed to

financial, market, and operational risks

Outlook

The Glamox Group's fundamental growth prospects are positive and based on a robust business model, clear strategy, and positive long-term market drivers in both its operating segments. Increased demand for energy-efficient lighting

solutions, driven by high energy prices and stricter environmental regulations, along with investments in offshore energy and wind sectors, present promising growth opportunities, both in newbuild and retrofit projects.

We continue to believe that Glamox remains well-positioned to capitalise on growth opportunities through implementation of our Green Light Strategy.

Sustainability

The Glamox Group continuously works to reduce the overall environmental footprint of its activities and those of its customers. Its mission is to provide sustainable lighting solutions that improve the performance and wellbeing of people. Its sustainability strategy is an integral part of the Glamox Green Light Strategic Aspirations Plan and the company remains committed and on track to achieving Net Zero operations by 2030.

Enhanced connectivity and the adoption of light management systems result in energy savings, leading to reduced emissions. The company is committed to supporting customers to reduce electricity use and minimise their carbon footprint through its lighting products, control systems,

and services. Lighting consumes about 20% of energy consumption in non-residential buildings in the EU. Replacing a conventional luminaire with a Glamox LED luminaire will reduce electricity consumption by up to 50%, but this increases up to 90% when it is controlled by one of its light management systems. More than 98% of Glamox Group luminaires are based on energy-efficient LED technology. In Q1 2024, Glamox Group sales of connected lighting as a percentage of external revenues increased further compared to year end 2023.

The Glamox Group has a wellestablished ESG programme. It has a target to focus on compliance and risk management as part of the value protection of the business, and to align with ESG market expectations to promote further value creation. It has a compliance management system in place which is monitored and developed continuously. This system incorporates, amongst other things, Glamox values, a policy for corporate social responsibility, and a code of conduct. Other policies include responsible business partner, anticorruption, privacy, whistle-blower, and crisis management policies. Also important is the Group's sanctions and export control procedure and a health, safety and environmental (HSE) policy.

Capital structure

As of 31 March 2024, the equity amounted to NOK 1,607 million, corresponding to an equity ratio of 29.8%. Net interest-bearing debt was NOK 2,303 million, an increase from NOK 2,214 million as of 31 December 2023. The leverage ratio was 3.9x (4.1x), an increase from 3.6x as of 31 December 2023.

The Glamox Group's borrowings consist of long-term senior secured notes of NOK 1,350 million and a revolving credit facility (RCF) of NOK 1,400 million. As of 31 March 2024, the total liquidity reserve was NOK 606 million (NOK 727 million per 31 December 2023).

The primary objective of Glamox's capital management is to maintain

healthy capital ratios in order to support its business and maximise shareholder value. The Group manages its capital structure and adjusts it in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, the Company may adjust the dividend payment to shareholders, return capital to shareholders, or issue new shares.

The Glamox Group's capital management, amongst other things, aims to ensure that it meets Glamox financial covenants related to the interest-bearing financial liabilities that define capital structure requirements.

13. ESG Update glamox.com

GLX Holding AS condensed consolidated interim financial statements

Condensed consolidated interim statement of profit and loss

| NOK thousands | Notes | Q1 2024 | Q1 2023 | FY 2023 |
|---|-------|-----------|-----------|-----------|
| | | | | |
| Revenue | | 1 051 073 | 1 039 216 | 4 246 657 |
| Other operating income | | 4 812 | 3 086 | 19 172 |
| Total revenues and other operating income | 2 | 1 055 885 | 1 042 301 | 4 265 829 |
| Raw materials, consumables used and changes of finished goods | | 469 114 | 479 902 | 1 984 348 |
| Payroll and related cost | | 347 020 | 321 549 | 1 331 521 |
| Depreciation, amortization and impairment of non-current assets | | 65 118 | 65 858 | 270 287 |
| Other operating expenses | 5 | 99 954 | 82 291 | 381 075 |
| Operating profit | | 74 679 | 92 701 | 298 598 |
| Financial income | | 21 160 | 10 632 | 54 663 |
| Financial expenses | | 89 748 | 73 605 | 348 680 |
| Net financial items | 4 | 68 588 | 62 973 | 294 017 |
| Profit/loss (-) before tax | | 6 091 | 29 728 | 4 581 |
| Income tax expenses | | 20 578 | 24 423 | 78 725 |
| Profit/loss (-) for the period | | -14 487 | 5 304 | -74 144 |
| Profit/loss (-) attributable to equity holders of the parent | | -21 014 | -4 794 | -94 048 |
| Profit/loss (-) attributable to non-controlling interest | | 6 527 | 10 098 | 19 904 |
| Earnings per share, NOK | | -21,0 | -4,8 | -94,0 |

Condensed consolidated interim statement of comprehensive income

| NOK thousands | Q1 2024 | Q1 2023 | FY 2023 |
|--|---------|---------|----------|
| Profit/loss for the period | -14 487 | 5 304 | -74 144 |
| Items that subsequently will not be reclassified to profit or loss: | | | |
| Gain/loss from remeasurement on defined benefit plans | - | - | -15 145 |
| Tax effect on remeasurements on defined benefit plans | - | - | 2 266 |
| Total items that subsequently will not be reclassified to profit or loss | - | - | -12 879 |
| | | | |
| Items that subsequently may be reclassified to profit or loss: | | | |
| Currency translation differences | 22 987 | 42 755 | 141 002 |
| Net gain/loss on hedge of foreign subsidiaries | -21 693 | -40 190 | -127 350 |
| Tax effect from hedge of foreign subsidiaries | 4 773 | 8 842 | 28 017 |
| Total items that subsequently may be reclassified to profit or loss | 6 0 6 6 | 11 407 | 41 669 |
| Other comprehensive income for the period | 6 0 6 6 | 11 407 | 28 790 |
| | | | |
| Total comprehensive income for the period | -8 421 | 16 712 | -45 354 |
| Total comprehensive income attributable to equity holders of the parent | -16 394 | 3 895 | -72 121 |
| Total comprehensive income attributable to non- controlling interest | 7 973 | 12 817 | 26 767 |

Condensed consolidated interim statement of financial position

| NOK thousands | Notes | 31 March 2024 | 31 March 2023 | 31 December 2023 |
|--|-------|---------------|---------------|------------------|
| ASSETS | | | | |
| Intangible non-current assets and goodwill | | 2 933 524 | 3 017 136 | 2 957 724 |
| Tangible non-current assets | | 498 551 | 522 703 | 501 245 |
| Deferred tax assets | | 81 363 | 76 839 | 79 767 |
| Other non-current assets | | 9 652 | 18 058 | 10 676 |
| Total non-current assets | | 3 523 091 | 3 634 736 | 3 549 412 |
| Inventory | | 783 963 | 848 501 | 784 176 |
| Receivables | 6 | 661 873 | 804 854 | 568 570 |
| Cash and cash equivalents | 3 | 432 085 | 234 058 | 520 900 |
| Total current assets | | 1877 921 | 1 887 412 | 1873646 |
| TOTAL ASSETS | | 5 401 012 | 5 522 148 | 5 423 058 |
| EQUITY AND LIABILTIES | | | | |
| Equity | | 1 288 117 | 1 380 526 | 1 304 510 |
| Non-controlling interests | | 318 872 | 345 810 | 310 899 |
| Total equity | | 1606 988 | 1726 336 | 1 615 409 |
| Pension liabilities | | 36 473 | 23 426 | 36 924 |
| Interest-bearing liabilities to financial institutions | 3 | 2 492 423 | 2 413 738 | 2 475 708 |
| Non-current lease liabilities | 3 | 125 027 | 139 287 | 130 668 |
| Deferred tax liabilities | | 309 045 | 320 788 | 301 450 |
| Non-current provisions and other liabilities | | 36 751 | 33 061 | 38 474 |
| Total non-current liabilities | | 2 999 720 | 2 930 299 | 2 983 224 |
| Trade payables | | 308 420 | 386 505 | 319 221 |
| Income tax payable | | 27 749 | 20 236 | 35 098 |
| Other payables | | 145 077 | 140 642 | 122 503 |
| Dividend | 8 | - | - | 13 109 |
| Current lease liabilities | 3 | 65 470 | 59 679 | 64 093 |
| Provisions and other liabilities | | 247 587 | 258 451 | 270 401 |
| Total current liabilities | | 794 304 | 865 512 | 824 425 |
| TOTAL EQUITY AND LIABILTIES | | 5 401 012 | 5 522 148 | 5 423 058 |

Condensed consolidated interim statement of changes in equity

| NOK thousands | Share capital | Share premium reserve | Other equity | Total shareholders' equity | Non-controlling interests | Total equity |
|-----------------------------------|---------------|-----------------------|--------------|----------------------------|---------------------------|--------------|
| Balance as of 31 December 2023 | 1 000 | 1 599 346 | -295 835 | 1 304 510 | 310 899 | 1 615 409 |
| Current period profit (loss) | | | -21 014 | -21 014 | 6 527 | -14 487 |
| Other comprehensive income (loss) | | | 4 620 | 4 620 | 1 446 | 6 066 |
| Total comprehensive income (loss) | | | -16 394 | -16 394 | 7 973 | -8 421 |
| Dividends | | | | - | - | - |
| Balance as of 31 March 2024 | 1000 | 1 599 346 | -312 229 | 1 288 117 | 318 872 | 1 606 988 |

| NOK thousands | Share capital | Share premium reserve | Other equity | Total shareholders' equity | Non-controlling interests | Total equity |
|-----------------------------------|---------------|-----------------------|--------------|----------------------------|---------------------------|--------------|
| Balance as of 31 December 2022 | 1000 | 1 599 346 | -223 715 | 1 376 631 | 332 993 | 1709 624 |
| Current period profit (loss) | | | -94 048 | -94 048 | 19 904 | -74 144 |
| Other comprehensive income (loss) | | | 21 928 | 21 928 | 6 863 | 28 790 |
| Total comprehensive income (loss) | | | -72 121 | -72 121 | 26 767 | -45 354 |
| Dividends | | | | - | -48 861 | -48 861 |
| Balance as of 31 December 2023 | 1000 | 1 599 346 | -295 835 | 1 304 510 | 310 899 | 1 615 409 |

Condensed consolidated interim statement of cash flow

| NOK thousands | Notes | Q1 2024 | Q1 2023 | FY 2023 |
|---|-------|---------|------------|------------|
| Operating profit | | 74 679 | 92 701 | 298 598 |
| Taxes paid | | -11 078 | -21 157 | -69 450 |
| Depreciation, amortisation and impairment | | 65 118 | 65 858 | 270 287 |
| Profit/loss from sale of assets | | - | - | -4 473 |
| Changes in inventory | | 212 | -28 299 | 36 026 |
| Changes in trade receivables | 6 | -75 127 | -52 085 | 110 590 |
| Changes in trade payables | | -10 801 | 13 166 | -54 117 |
| Changes in other balance sheet items | | -20 662 | -45 260 | 25 399 |
| Net cash flow from operating activities | | 22 341 | 24 925 | 612 860 |
| Proceeds from sale of tangible fixed assets and intangible assets | | - | - | 7 268 |
| Purchase of tangible fixed assets and intangible assets | | -9 716 | -9 460 | -52 872 |
| Purchase of investments in shares | | - | - | -4 |
| Payment of contingent consideration | | -6 527 | -6 173 | -6 173 |
| Net cash flow from investing activities | | -16 243 | -15 633 | -51 781 |
| Proceeds from issuance of debt | | - | - | 40 000 |
| Proceeds from issuance of bonds | | - | 1 350 000 | 1 350 000 |
| Refinancing fee paid | | - | -41 825 | -43 326 |
| Lease payments incl. interest | | -18 820 | -17 437 | -73 131 |
| Net interests paid | | -64 025 | -48 245 | -240 479 |
| Repayment of long-term debt | | - | -3 684 | -43 684 |
| Repayment of bonds | | - | -1 350 000 | -1 350 000 |
| Dividend paid to non-controlling interest | 8 | -13 109 | - | -35 753 |
| Net cash flow from financing activities | | -95 954 | -111 191 | -396 374 |
| Net change in cash and cash equivalents | | -89 856 | -101 899 | 164 705 |
| Effect of change in exchange rate | | 1 041 | 8 422 | 28 660 |
| Cash and cash equivalents, beginning of period | | 520 900 | 327 535 | 327 535 |
| Cash and cash equivalents, end of period | | 432 085 | 234 058 | 520 900 |

Notes to the condensed consolidated interim financial statements

Note 1 - General information and accounting principles

GLX Holding AS is a company incorporated and domiciled in Norway. GLX Holding AS is a holding company and has no other activities or investments than the ownership of 76.17% of Glamox AS. The registered address is c/o Triton Advisors (Norway) AS, Kronprinsesse Märthas plass 1, 0161 Oslo. The ultimate parent of GLX Holding AS is Triton Fund IV.

This interim report has been prepared in accordance with IAS 34 for interim financial reporting. GLX Holding AS has applied the same accounting policies as in the IFRS consolidated financial statements for 2023. The interim financial statements do not include all the information required for a full financial report and should therefore be read in conjunction with the IFRS consolidated financial statements for 2023. The first quarter report has not been audited.

The preparation of the interim financial statements requires the use of evaluations, estimates, and assumptions that affect the application of accounting principles and amounts recognised as assets and liabilities, income, and expenses. Actual results

may differ from these estimates. The significant estimates and judgements made by management in preparing these condensed consolidated interim financial statements, in applying the Glamox Group's accounting policies and key sources of estimation of uncertainty, were based on the same underlying principles as those applied to the IFRS consolidated financial statements for 2023.

Note 2 - Segments

The Group operates with two different segments: Professional Building Solutions (PBS) and Marine, Offshore & Wind (MOW). These segments offer different products and solutions tailored to their respective markets. They also operate in strategically different markets, with varying sales channels, marketing strategies, and risks.

PBS provides products for offices, industries, health, education, retail, hotels, and restaurants, primarily in Europe. Its main sales channels include direct-to-customer and

wholesalers. MOW serves the global market with products for commercial marine, oil and gas (both offshore and onshore), navy, cruise and ferry sectors. MOW's customers include vessel owners, shipyards, electrical installers, engineering firms, and energy companies.

The performance of these segments is primarily monitored based on orders received and total revenue, while operating expenses are managed at Group level.

| Q1 2024 | | | | |
|--|---------|---------|-------------|---------|
| NOK million | PBS | MOW | Unallocated | Group |
| Total revenue and other operating income | 781 667 | 274 218 | | 1055885 |
| Total operating expenses | | | 981 206 | 981 206 |
| EBIT | | | | 74 679 |
| EBIT margin | | | | 7,1 % |

| Q1 2023 | | | | |
|--|---------|---------|-------------|-----------|
| NOK million | PBS | MOW | Unallocated | Group |
| Total revenue and other operating income | 777 148 | 265 153 | | 1 042 301 |
| Total operating expenses | | | 949 601 | 949 601 |
| EBIT | | | | 92 701 |
| EBIT margin | | | | 8,9 % |

| FY 2023 | PBS | MOW | Unallocated | Group |
|--|-----------|-----------|-------------|-----------|
| NOK thousands | | | | |
| Total revenue and other operating income | 3 171 161 | 1 090 194 | 4 473 | 4 265 829 |
| Total operating expenses | | | 3 967 231 | 3 967 231 |
| EBIT | | | | 298 598 |
| EBIT margin | | | | 7,0 % |

Note 3 - Interest bearing liabilities to financial institutions and bond holders

The Glamox Group holds a bond and a revolving facility. The multi-currency revolving facility has a credit limit of NOK 1,400 million and by the end of Q1 2024, the utilised amount was NOK 1,204 million.

Net interest-bearing debt is NOK 2,303 million as of 31 March 2024.

The liquidity reserve is NOK 606 million as of 31 March 2024.

Note 4 - Financial income and expenses

| NOK thousands | Q1 2024 | Q1 2023 | FY 2023 |
|--------------------------|---------|---------|---------|
| Financial Income | | | |
| Interest income | 21 119 | 10 467 | 54 119 |
| Other financial income | 40 | 166 | 543 |
| Total financial income | -21 160 | -10 632 | 54 663 |
| | | | |
| Financial expenses | | | |
| Net currency gain/loss | -2 760 | -411 | 3 753 |
| Interest expenses | 89 552 | 70 916 | 322 281 |
| Other financial expenses | 2 957 | 3 100 | 22 646 |
| Total financial expenses | 89 748 | 73 605 | 348 680 |
| Total financial expenses | 73 605 | 37 652 | 201 232 |

Note 5 - Related party transactions

Related parties are the Glamox Group companies, major shareholders, board and senior management in the parent company and the group subsidiaries. All transactions within the Glamox Group or with other related parties are based on the principle of arm's length. GLX Holding AS has agreements with Triton Advisers Limited and West Park Management Services Limited for counselling. In Q1 2024, the company expensed NOK 0.6 million.

Note 6 - Trade receivables

In Q2 2023, Glamox AS entered into an agreement in which some customers and receivables are sold to an external party. The amount of sold receivables will vary based on the customer relationships as well as the volume sold.

As of 31 March 2024, the amount of sold receivables amount to NOK 87.4 million (0). The cost associated with the arrangement is presented as a financial cost in the profit and loss.

Note 7 - Subsequent events

No significant events have occurred after the end of the period.

Note 8 - Dividend

On 7 May 2024, the General Assembly of Glamox AS approved a dividend

distribution of NOK 2.50 per share, corresponding to NOK 165 million.

| Tranche | Quarter paid | Total amount | GLX Holding AS | Non-controlling |
|---------|--------------|-------------------|-------------------|------------------|
| | | | amount | interests amount |
| 1 | Q2 2024 | NOK 55.0 million | NOK 41.9 million | NOK 13.1 million |
| 2 | Q3 2024 | NOK 55.0 million | NOK 41.9 million | NOK 13.1 million |
| 3 | Q4 2024 | NOK 55.0 million | NOK 41.9 million | NOK 13.1 million |
| | Total | NOK 165.0 million | NOK 125.7 million | NOK 39.3 million |

Oslo, 28 May 2024

Michael Aro Joachim Espen Hanna-Maria Heikkinen
Chairman Board member Board member

20. Financial statements including notes

Alternative Performance Measures (APMs)

In order to enhance investors' understanding of the company's performance, GLX Holding presents certain alternative performance measures (APMs) as defined by the European Securities and Markets Authority ("ESMA") in the ESMA Guidelines on Alternative Performance Measures 2015/1057.

An APM is defined as a financial measure of historical or future financial performance, financial position, or cash flows, other than a financial measure defined or specific in the applicable financial reporting framework (IFRS). The company uses APMs to measure operating performance and is of the view that the APMs provide investors with relevant and specific operating figures which may enhance their understanding of GLX Holding's performance. The company uses the APMs: Adjusted EBIT, adjusted EBITA, adjusted EBITDA, adjusted EBIT margin, adjusted EBITA margin, adjusted EBITDA margin, adjusted total revenue, EBIT, EBITA. EBITDA, EBIT margin, EBITA margin, EBITDA margin, Leverage ratio, Net interest-bearing debt,

Order intake and Order stock as further defined below.

The APMs presented herein

are not measurements of performance under IFRS or other generally accepted accounting principles and investors should not consider any such measures to be an alternative to: (a) operating revenues or operating profit (as determined in accordance with IFRS or other generally accepted accounting principles), as a measure of GLX Holding's operating performance: or (b) any other measures of performance under generally accepted accounting principles. The APMs presented herein may not be indicative of the company's historical operating results, nor are such measures meant to be predictive of GLX Holding's future results. The company believes that the APMs presented herein are commonly reported by companies in the markets in which GLX Holding competes and are widely used by investors in comparing performance on a consistent basis without regard to factors such as depreciation, amortisation and impairment,

which can vary significantly depending upon accounting measures (in particular when acquisitions have occurred), business practice or nonoperating factors. Accordingly, GLX Holding discloses the APMs presented herein to permit a more complete and comprehensive analysis of its operating performance relative to other companies across periods, and of the company's ability to service its debt. Because companies calculate the APMs presented herein differently. GLX Holding's presentation of these APMs may not be comparable to similarly titled measures used by other companies.

The company has presented these APMs because it considers them to be important supplemental measures for prospective investors to understand the overall picture of profit generation in GLX Holding's operating activities. Adjustments are non-IFRS financial measures that the group considers to be an APM, and these measures should not be viewed as a substitute for any IFRS financial measures.

The APMs used by GLX Holding are set out below (presented in alphabetical order):

- Adjusted EBIT is defined as the profit/(loss) for the year before net financial income (expenses) and income tax expense (EBIT), adjusted for special items.
- Adjusted EBITA is defined as the profit/(loss) for the year before net financial income (expenses), income tax expense, amortisation and impairment of intangible assets, adjusted for special items.
- Adjusted EBITDA is defined as the profit/(loss) for the year before net financial income (expenses), income tax expense, depreciation, amortisation and impairment of non-current assets, adjusted for special items.
- Adjusted EBIT margin is defined as adjusted EBIT as a percentage of adjusted total revenues.
- Adjusted EBITA margin is defined as adjusted EBITA as a percentage of adjusted total revenues.
- Adjusted EBITDA margin is defined as adjusted EBITDA as a percentage of adjusted total revenues.
- Adjusted total revenue and other operating income is defined as total revenue and other operating income adjusted for special items.
- EBIT is defined as the profit/(loss) for the year before net financial income (expenses) and income tax expenses.
- EBITA is defined as the profit/(loss) for the year before net financial income (expenses), income tax expense, amortisation and impairment of intangible assets.
- EBITDA is defined as the profit/(loss) for the year before net financial income (expenses), income tax expense, depreciation, amortisation and impairment of non-current assets.
- EBIT margin is defined as EBIT as a percentage of revenues.
- EBITA margin is defined as EBITA as a percentage of revenues.
- EBITDA margin is defined as EBITDA as a percentage of revenues.
- Leverage ratio is a measure of net interest-bearing debt divided by adjusted EBITDA last twelve months.
- Net interest-bearing debt is defined as interest-bearing debt excluding arrangement fees minus cash and cash equivalents (excluded restricted cash) and interest-bearing investments.
- Order intake is measured at gross value before deduction of commissions and other sales reductions
- Order stock is defined as the value of undelivered orders at the end of the quarter.

APM-reconciliation

Adjusted EBIT1

| NOK thousands | Q1 2024 | Q1 2023 | FY2023 |
|--|-----------|-----------|-----------|
| EBIT ¹ | 74 679 | 92 701 | 298 598 |
| Special items | 6 338 | 11 853 | 55 516 |
| Adjusted EBIT ¹ | 81 017 | 104 553 | 354 114 |
| Total revenue and other operating income | 1 055 885 | 1 042 301 | 4 265 829 |
| Adjusted total revenue and other operating income ¹ | 1 055 885 | 1 042 301 | 4 261 355 |
| EBIT margin ¹ | 7,1 % | 8,9 % | 7,0 % |
| Adjusted EBIT margin ¹ | 7,7 % | 10,0 % | 8,3 % |

Adjusted EBITA¹

| NOK thousands | Q1 2024 | Q1 2023 | FY 2023 |
|--|-----------|-----------|-----------|
| EBITA¹ | 107 641 | 127 307 | 434 753 |
| Special items | 6 338 | 11 853 | 55 516 |
| Adjusted EBITA ¹ | 113 979 | 139 160 | 490 269 |
| Total revenue and other operating income | 1 055 885 | 1 042 301 | 4 265 829 |
| Adjusted total revenue and other operating income ¹ | 1 055 885 | 1 042 301 | 4 261 355 |
| EBITA margin | 10,2 % | 12,2 % | 10,2 % |
| Adjusted EBITA margin¹ | 10,8 % | 13,4 % | 11,5 % |

Adjusted EBITDA¹

| NOK thousands | Q1 2024 | Q1 2023 | FY 2023 |
|--|-----------|-----------|-----------|
| Profit/loss for the period | -14 487 | 5 304 | -74 144 |
| Income tax expense | 20 578 | 24 423 | 78 725 |
| Net financial items | 68 588 | 62 973 | 294 017 |
| EBIT ¹ | 74 679 | 92 701 | 298 598 |
| Amortization and impairment of intangible assets | 32 962 | 34 607 | 136 155 |
| EBITA¹ | 107 641 | 127 307 | 434 753 |
| Depreciation and impairment of tangible-assets | 32 156 | 31 252 | 134 133 |
| EBITDA ¹ | 139 797 | 158 559 | 568 885 |
| Special items | 6 338 | 11 853 | 52 148 |
| Adjusted EBITDA ¹ | 146 135 | 170 412 | 621 033 |
| Total revenue and other operating income | 1 055 885 | 1 042 301 | 4 265 829 |
| Adjusted total revenue and other operating income ¹ | 1 055 885 | 1 042 301 | 4 261 355 |
| EBITDA margin¹ | 13,2 % | 15,2 % | 13,3 % |
| Adjusted EBITDA margin¹ | 13,8 % | 16,3 % | 14,6 % |

Adjusted total revenue and other operating income¹

| Q1 2024 | Q1 2023 | FY 2023 |
|-----------|-----------|-------------------|
| 1055 885 | 1 042 301 | 4 265 829 |
| - | - | 4 473 |
| 1 055 885 | 1 042 301 | 4 261 355 |
| | 1055 885 | 1055 885 1042 301 |

22. APM-reconciliation glamox.com

APM-reconciliation cont.

Special items

| NOK thousands | Q1 2024 | Q1 2023 | FY 2023 |
|--|---------|---------|---------|
| Other | - | - | 4 473 |
| Total special items in total revenues | - | - | 4 473 |
| Restructuring cost/growth initiatives | 4 143 | 5 931 | 42 220 |
| Claim cost related to specific product | - | - | 416 |
| ERP Integration | 1 2 3 0 | 2 196 | 6 453 |
| Other | 965 | 3 725 | 7 532 |
| Total special items in EBITDA ¹ | 6 338 | 11 853 | 52 148 |
| Impairment of non-current assets | - | - | 3 368 |
| Total Special items in EBIT ¹ | 6 338 | 11 853 | 55 516 |

¹ Please refer to page 21 for explanations on the APM definitions.

Net interest-bearing debt1 and leverage ratio1

| NOK thousands | Q1 2024 | Q1 2023 | FY 2023 |
|--|-----------|-----------|-----------|
| Non-current interest-bearing liabilities | 2 492 423 | 2 413 738 | 2 475 708 |
| Non-current lease liabilities | 125 027 | 139 287 | 130 668 |
| Current interest-bearing liabilities | - | - | - |
| Current lease liabilities | 65 470 | 59 679 | 64 093 |
| Arrangement fees | 30 147 | 40 905 | 33 292 |
| Interest-bearing debt | 2 713 068 | 2 653 609 | 2 703 760 |
| Cash and cash equivalents (excluded restricted cash) | -410 186 | -212 468 | -489 509 |
| Net interest-bearing debt ¹ | 2 302 882 | 2 441 141 | 2 214 251 |
| Adjusted EBITDA¹ last twelve months | 596 756 | 597 027 | 621 033 |
| Leverage ratio ¹ | 3,9 | 4,1 | 3,6 |

¹ Please refer to page 21 for explanations on the APM definitions

23. APM-reconciliation glamox.com

Definitions

Financial:

Total revenue and other operating income

Revenue and other operating income net of commissions and other sales reductions

Net financial items

Financial income minus financial expenses including exchange rate differences related to financial assets

and liabilities

Special Items

Any items (positive or negative) of a one off, special, unusual, non-operational or exceptional nature

including restructuring expenses

Liquidity reserve

Unused credit facility plus cash and cash equivalents (excluded restricted cash)

Order stock

The value of undelivered orders at the end of the

quarter

Non-Financial:

HCL Human Centric Lighting LED Light-Emitting Diode

LMS Light Management Systems

MRO Maintenance, Repair and Operations

Professional Building Solutions sector descriptions:

Retrofit Exchange of a lighting solution (complete luminaries or LED kits) in a non-

residential building. Existing footprint of electrical infrastructure remains.

Renovation Upgrade of non-residential buildings, normally including both mechanical

and electrical solutions. New electrical infrastructure and new lighting

solutions are normally needed.

Newbuild New construction of a non-residential building, including electrical

infrastructure and the lighting solution.

Marine, Offshore & Wind sub-segment descriptions:

Commercial marine

The Glamox Group provides a complete range of lighting products and light solutions for the global sea trade fleet, from coastal aquaculture and fish industry vessels to large ocean-going gas-, tank- and dry cargo carriers. The products are designed and manufactured to meet all relevant standards and work reliably even under the most extreme conditions.

Offshore energy

The Glamox Group serves the Offshore energy market with lights and light solutions required for the harsh and demanding environment in this industry. Lights are designed and installed on most floating and fixed offshore drilling, production and support objects serving the offshore energy field.

Offshore wind

The Glamox Group's strong foothold in the offshore energy field has laid the way for it to offer a wide portfolio to the Offshore Wind segment. The Group offers a comprehensive portfolio of energy-efficient lights and lighting solutions for wind farm substations, converter stations, turbine foundations, and applicable areas for turbines. It also provides lighting solutions to the growing Offshore Wind fleet of work- and support vessels that form an art of this segment. The Glamox Group offers complete vessel lighting solutions as well.

Onshore energy

The Glamox Group brings lessons learned from the offshore industry to onshore energy installations. Smart lighting solutions for huge and complex petrochemical plants, refineries, tank storage, and other onshore facilities.

Navy and coast guard

The Glamox Group has a long history in the maritime defense and security sector and offers a complete and comprehensive military-tested product and system portfolio to the global Naval, Coast Guard, and SAR markets, including navigation lights, floodlights, searchlights, interior and exterior technical lighting, explosion-proof luminaries, integrated system solutions for surface ships and submarines, Helicopter Visual Landing Aid systems and perimeter lighting.

Cruise and ferry

The Glamox Group offers selected lights and light solutions for the Passenger and Cruise ship segments. The leading European Car and Passenger ferry operators along with Cruise Liners benefit from the Group's years of servicing fleets with indoor and outdoor efficient LED lights.

24. Definitions glamox.com



